	Approved Budget			
	Adj for Reorgs	Approved Budget	\$ Variance	% Variance
	2021-2022	2022-2023	'23 vs. '22	'23 vs. '22
	Fiscal year	Fiscal year	Inc. (Dec)	Inc. (Dec)
Projected Operating Revenues	1,409,320,000	1,553,184,000	143,864,000	10.21%
Operating Expenses:				
Executive (includes Policy & External Affairs)	914,842	1,075,098	160,256	17.52%
- WRO	163,774	160,049	(3,725)	-2.27%
- ERO	664,234	680,709	16,475	2.48%
Compliance-Special Investigations	1,005,353	797,747	(207,606)	-20.65%
Compliance, Legislative & Cultural Affairs	2,774,666	2,759,289	(15,377)	-0.55%
Human Resources	3,289,128	3,625,631	336,503	10.23%
Legal	2,357,767	2,464,667	106,900	4.53%
Finance & Administration	11,524,673	11,734,271	209,598	1.82%
Information Technology	35,934,313	42,054,946	6,120,633	17.03%
Communications & Public Relations	4,765,481	4,977,998	212,517	4.46%
Service Centers	57,492,994	66,395,702	8,902,708	15.48%
Facilities and Energy Mgmt Operations	11,979,421	12,286,838	307,417	2.57%
Traffic and Engineering	3,712,922	3,577,446	(135,476)	-3.65%
Toll Collection	8,834,992	8,724,368	(110,624)	-1.25%
- ETC 10495	20,219,391	21,238,850	1,019,459	5.04%
Maintenance	76,983,338	79,755,496	2,772,158	3.60%
Other	6,805,527	6,547,912	(257,615)	-3.79%
Sub-total Departmental Expenses	249,422,816	268,857,017	19,434,201	7.79%
Employee Benefits				
- Pension & OPEB				
- Projected Pension Contributions	33,179,734	34,338,025	1,158,291	3.49%
- GASB - Pension Expense Adjustment	20,320,266	13,661,975	(6,658,291)	-32.77%
- Sub-total Pension Expense Budget	53,500,000	48,000,000	(5,500,000)	-10.28%
- OPEB Expense - Actuarially Determined Contribution	16,800,000	14,650,000	(2,150,000)	-12.80%
- Medical & Prescription				
- Medical Insurance (Hospitalization)	22,941,620	23,500,000	558,380	2.43%
- Prescriptions	5,795,000	6,000,000	205,000	3.54%
- All Other Benefits	7,929,400	2,611,536	(5,317,864)	-67.07%
Sub-total Benefits	106,966,020	94,761,536	(12,204,484)	-11.41%
State Police	60,885,518	61,600,710	715,192	1.17%
Cost of Services - Operating Budget Request	417,274,354	425,219,263	7,944,909	1.90%
Operating Margin	992,045,646	1,127,964,737	135,919,091	13.70%
Other Non-Operating Revenues	23,160,000	17,613,000	(5,547,000)	-23.95%
Less: PAYGO Capital/RMF	(195,000,000)	(250,000,000)		28.21%
	(130,000,000)	(=50,000,000)	(55,555,556)	20.2170
Net Margin before Debt Service	820,205,646	895,577,737	75,372,091	9.19%
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Less: Senior Debt Service	(354,395,000)	(387,040,000)		9.21%
Less: Sub/MLF Debt Service	(381,764,000)	(411,405,000)	(29,641,000)	7.76%
Net Margin	84,046,646	97,132,737	13,086,091	15.57%