	Ammunud Dudwat			
	Approved Budget	Dyeliminem, Budget	¢ Variance	% Variance
	Adj for Reorgs 2023-2024	Preliminary Budget 2024-2025	\$ Variance '25 vs. '24	% variance '25 vs. '24
	Fiscal year	Fiscal year	Inc. (Dec)	Inc. (Dec)
Projected Operating Revenues	1,659,787,000	1,714,795,000	55,008,000	3.31%
Projected Operating Revenues	1,000,707,000	1,7 14,7 33,000	55,000,000	3.31 /0
Operating Expenses:				
Executive	2,004,444	2,052,023	47,579	2.37%
Diversity & Audit	2,133,591	2,196,767	63,176	2.96%
Human Resources	4,014,666	4,135,305	120,639	3.00%
Legal	2,604,844	2,623,201	18,357	0.70%
Finance & Administration	11,911,940	12,269,872	357,932	3.00%
Information Technology	44,645,050	48,047,867	3,402,817	7.62%
Strategy & Communications	6,055,735	6,231,731	175,996	2.91%
Facilities and Energy Mgmt Operations	12,365,299	12,731,076	365,777	2.96%
Traffic and Engineering	3,896,567	4,013,465	116,898	3.00%
Service Centers	75,358,259	81,052,625	5,694,366	7.56%
ETC Revenue Enforcement	486,036	426,205	(59,831)	-12.31%
Toll Collection	8,784,880	8,488,481	(296,399)	-3.37%
- ETC 10495	20,535,506	18,341,861	(2,193,645)	-10.68%
Maintenance	84,101,366	86,621,410	2,520,044	3.00%
Other	6,663,528	6,730,062	66,534	1.00%
Other	0,000,020	0,700,002	00,004	1.00 /0
Sub-total Departmental Expenses	285,561,711	295,961,951	10,400,240	3.64%
Employee Benefits				
- Pension & OPEB				
- Projected Pension Contributions	35,614,248	38,306,015	2,691,767	7.56%
- GASB - Pension Expense Adjustment	6,885,752	1,462,040	(5,423,712)	-78.77%
- Sub-total Pension Expense Budget	42,500,000	39,768,055	(2,731,945)	-6.43%
- OPEB Expense	13,500,000	9,000,000	(4,500,000)	-33.33%
- Medical & Prescription		.,,.	(1,511,111,111,111,111,111,111,111,111,1	
- Medical Insurance (Hospitalization)	24,900,000	26,150,000	1,250,000	5.02%
- Prescriptions	5,550,000	5,975,000	425,000	7.66%
- All Other Benefits	1,625,356	2,009,854	384,498	23.66%
- All other benefits	1,020,040	2,000,00	00-1, 100	20.0070
Sub-total Benefits	88,075,356	82,902,909	(5,172,447)	-5.87%
State Police	64,103,892	72,030,000	7,926,108	12.36%
Cost of Services - Operating Budget Request	437,740,959	450,894,860	13,153,901	3.00%
Operating Margin	1,222,046,041	1,263,900,140	41,854,099	3.42%
Other Non-Operating Revenues	18,138,000	28,525,000	10,387,000	57.27%
Less: PAYGO Capital/RMF	(250,000,000)			0.00%
Less. FATOO Capitain tiin	(200,000,000)	(200,000,000)		0.0070
Net Margin before Debt Service	990,184,041	1,042,425,140	52,241,099	5.28%
				40.040/
Less: Senior Debt Service	(431,361,000)			12.81%
Less: Sub/MLF Debt Service	(404,894,000)	(445,247,000)	(40,353,000)	9.97%
	150,000,044	140 505 440	(12.200.004)	20.450/
Net Margin	153,929,041	110,565,140	(43,363,901)	-28.17%